

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

Quarterly Report under Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the Quarterly Period Ended September 30, 2000 Commission file number 0-18761

HANSEN NATURAL CORPORATION  
(Exact name of Registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

39-1679918  
(I.R.S. Employer  
Identification No.)

1010 Railroad Street  
Corona, California 92882  
(Address of principal executive offices) (Zip Code)

(909) 739 - 6200  
Registrant's telephone number, including area code:

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

The registrant had 9,950,069 shares of common stock  
outstanding as of November 3, 2000

HANSEN NATURAL CORPORATION AND SUBSIDIARIES  
September 30, 2000

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CONSOLIDATED BALANCE SHEETS  
 SEPTEMBER 30, 2000 AND DECEMBER 31, 1999 (Unaudited)

	September 30, 2000 ----	December 31, 1999 ----
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 125,144	\$ 2,009,155
Accounts receivable (net of allowance for doubtful accounts, sales returns and cash discounts of \$879,308 in 2000 and \$415,305 in 1999 and promotional allowances of \$2,348,874 in 2000 and \$1,651,604 in 1999)	7,361,309	3,751,258
Inventories, net	10,777,659	9,894,414
Prepaid expenses and other current assets	1,025,799	553,689
Deferred income tax asset	743,364	743,364
	-----	-----
	20,033,275	16,951,880
PROPERTY AND EQUIPMENT, net	1,266,909	504,191
INTANGIBLE AND OTHER ASSETS:		
Trademark license and trademarks (net of accumulated amortization of \$3,242,975 in 2000 and \$2,995,285 in 1999) (Note 2)	16,985,932	10,768,493
Deposits and other assets	925,935	484,388
	-----	-----
	17,911,867	11,252,881
	-----	-----
	\$ 39,212,051	\$ 28,708,952
	=====	=====
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 5,577,900	\$ 5,936,873
Accrued liabilities	823,682	345,794
Accrued compensation	191,629	462,285
Current portion of long-term debt (Note 4)	264,460	863,501
Income taxes payable	468,043	346,636
	-----	-----
	7,325,714	7,955,089
LONG-TERM DEBT, less current portion (Note 4)	8,803,671	902,716
DEFERRED INCOME TAX LIABILITY	1,225,271	1,225,271
SHAREHOLDERS' EQUITY:		
Common stock - \$.005 par value; 30,000,000 shares authorized; 9,950,069 and 10,010,084 shares issued and outstanding in 2000 and 1999, respectively	50,677	50,050
Additional paid-in capital	11,596,086	11,340,074
Retained earnings	10,941,130	7,235,752
Common stock in treasury, at cost - 185,375 and 0 shares in 2000 and 1999 respectively	(730,498)	
	-----	-----
Total shareholders' equity	21,857,395	18,625,876
	-----	-----
	\$ 39,212,051	\$ 28,708,952
	=====	=====

HANSEN NATURAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF INCOME  
 FOR THE THREE-MONTHS AND NINE-MONTHS ENDED SEPTEMBER 30, 2000 AND 1999  
 (Unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2000	1999	2000	1999
NET SALES	\$ 22,701,624	\$ 20,491,265	\$ 61,346,401	\$ 54,862,616
COST OF SALES	11,723,298	11,060,928	32,472,187	29,044,061
GROSS PROFIT	10,978,326	9,430,337	28,874,214	25,818,555
OPERATING EXPENSES:				
Selling, general and administrative	8,576,155	7,121,372	22,322,793	19,373,804
Amortization of trademark license and trademarks	82,638	76,604	247,935	224,900
Other expenses				30,000
Total operating expenses	8,658,793	7,197,976	22,570,728	19,628,704
OPERATING INCOME	2,319,533	2,232,361	6,303,486	6,189,851
NONOPERATING EXPENSE (INCOME)				
Interest and financing expense	76,873	34,651	169,059	137,763
Interest income	(2,917)	(40,758)	(11,467)	(90,781)
Net nonoperating expense (income)	73,956	(6,107)	157,592	46,982
INCOME BEFORE PROVISION FOR INCOME TAXES	2,245,577	2,238,468	6,145,894	6,142,869
PROVISION FOR INCOME TAXES	880,389	901,700	2,440,516	2,457,000
NET INCOME	\$ 1,365,188	\$ 1,336,768	\$ 3,705,378	\$ 3,685,869
NET INCOME PER COMMON SHARE:				
Basic	\$ 0.14	\$ 0.13	\$ 0.37	\$ 0.37
Diluted	\$ 0.13	\$ 0.13	\$ 0.35	\$ 0.35
NUMBER OF COMMON SHARES USED IN PER SHARE COMPUTATIONS:				
Basic	9,937,509	9,975,976	9,959,592	9,950,566
Diluted	10,467,662	10,625,105	10,440,377	10,544,156

HANSEN NATURAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS  
FOR THE NINE-MONTHS ENDED SEPTEMBER 30, 2000 AND 1999 (Unaudited)

	2000	1999
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CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 3,705,378	\$ 3,685,869
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of trademark license and trademarks	247,690	224,900
Depreciation and other amortization	207,782	139,939
Loss on disposal of fixed assets	15,417	
Compensation expense related to issuance of stock options		73,026
Deferred income taxes		199,525
Effect on cash of changes in operating assets and liabilities:		
Accounts receivable	(3,610,051)	(2,594,138)
Inventories	(883,245)	(2,614,996)
Prepaid expenses and other current assets	(472,110)	(345,751)
Accounts payable	(358,973)	4,425,599
Accrued liabilities	477,888	81,906
Accrued compensation	(270,656)	(162,752)
Income taxes payable	121,407	(1,146,843)
	-----	-----
Net cash (used in) provided by operating activities	(819,473)	1,966,284
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of property and equipment	(985,917)	(129,585)
Increase in trademark license and trademarks	(6,465,129)	(960,146)
Decrease in note receivable from director		20,861
Increase in deposits and other assets	(441,547)	(431,836)
	-----	-----
Net cash used in investing activities	(7,892,593)	(1,500,706)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Increase in line-of-credit borrowings	8,285,884	
Principal payments on long-term debt	(1,519,202)	(1,904,926)
Increase in long-term debt	535,231	431,250
Issuance of common stock	256,640	27,781
Redemption of common stock	(730,498)	
	-----	-----
Net cash provided by (used in) financing activities	6,828,055	(1,445,895)
	-----	-----
NET DECREASE IN CASH	(1,884,011)	(980,317)
CASH, beginning of period	2,009,155	3,806,089
	-----	-----
CASH, end of period	\$ 125,144	\$ 2,825,772
	=====	=====
SUPPLEMENTAL INFORMATION Cash paid during the year for:		
Interest	\$ 144,473	\$ 152,701
	=====	=====
Income taxes	\$ 2,319,109	\$ 3,370,000
	=====	=====

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)  
FOR THE NINE-MONTHS ENDED SEPTEMBER 30, 2000 AND 1999 (Unaudited)

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NONCASH TRANSACTIONS:

During the nine-month period ended September 30, 2000, the Company issued 15,360 shares of common stock to employees in connection with a net exercise of options to purchase 23,327 shares of common stock.

During the nine-month period ended September 30, 1999, the Company issued 67,876 shares of common stock to employees in connection with a net exercise of options to purchase 92,800 shares of common stock.

1. BASIS OF PRESENTATION

Reference is made to the Notes to Consolidated Financial Statements, in the Company's Form 10-K for the year ended December 31, 1999, which is incorporated by reference, for a summary of significant policies utilized by Hansen Natural Corporation ("Hansen" or "Company") and its subsidiaries, Hansen Beverage Company ("HBC"), and Hard e Beverage Company (formerly known as Hard Energy Company). HBC owns all of the issued and outstanding common stock of Blue Sky Natural Beverage Co. which was incorporated in Delaware on September 8, 2000 ("BSNBC") (Note 2). The information set forth in these interim financial statements is unaudited and is subject to normal year-end adjustments. The information reflects all adjustments, which include only normal recurring adjustments, which in the opinion of management are necessary to make the financial statements not misleading. Results of operations covered by this report may not necessarily be indicative of results of operations for the full fiscal year.

2. ACQUISITION

On September 20, 2000, the Company acquired through its subsidiary, BSNBC, the beverage business from Blue Sky Natural Beverage Co., a New Mexico corporation, including the Blue Sky trademarks and certain other assets for a purchase price of \$6.5 million. The Blue Sky(R) products include a range of all-natural carbonated sodas and seltzers that are marketed throughout the United States and in certain international markets, principally to the health food trade. The acquisition has been accounted for as a purchase in accordance with Accounting Principles Board Opinion No. 16, "Business Combinations." Accordingly, the purchase price inclusive of certain acquisition costs, was allocated to the tangible and intangible assets acquired based on a preliminary valuation of their respective fair values at the date of acquisition. The purchase price, inclusive of certain acquisition costs, was financed through the Company's modified line of credit (Note 4).

Trademarks acquired will be amortized on a straight-line basis over forty years. The operating results of BSNBC have been included in the Company's results of operations since the date of acquisition.

3. INVENTORIES

Inventories consist of the following at:

	September 30, 2000	December 31, 1999
Raw materials	\$4,066,120	\$3,615,269
Finished goods	6,879,947	6,442,193
	10,946,067	10,057,462
Less inventory reserves	(168,408)	(163,048)
	\$10,777,659	\$9,894,414

4. LONG-TERM DEBT

In 1997, HBC obtained a credit facility from Comerica-Bank California ("Comerica"), consisting of a revolving line of credit of up to \$3 million in aggregate at any time outstanding and a term loan of \$4 million. That facility was subsequently modified from time to time. In the third quarter ended September 30, 2000, the Company entered into a modification agreement with Comerica to amend certain agreements under the above facility in order to finance the acquisition of BSNBC (Note2), payoff the term loan, and provide additional working capital ("Modification Agreement"). Pursuant to the Modification Agreement, the revolving line of credit was increased to \$12.0 million, reducing to \$6.0 million by September 2004. The revolving line of credit remains of full force and effect through September 2005. Further, the rate of interest payable by the Company on advances under the line of credit are based on the bank's base (prime) rate, plus an additional amount of up to .5% or the bank's LIBOR rate, plus an additional amount of up to 2.5%, depending upon certain financial ratios of the Company from time to time.

The initial use of proceeds under the Modification Agreement was to pay \$6.5 million to the seller in connection with the acquisition of BSNBC, to payoff the remaining \$807,000 balance due under the term loan and to finance working capital. The Company's borrowings on the line of credit at September 30, 2000 were \$8,286,000.

The Modification Agreement contains financial covenants that require the Company to maintain certain financial ratios and achieve certain levels of annual income. The Modification Agreement also contains certain non-financial covenants. At September 30, 2000, the Company was in compliance with all covenants.

In the third quarter ended September 30, 2000, the Company entered into capital leases for the acquisition of certain fixed assets having a cost value of \$544,000, payable over a five-year period. The effective interest rate payable under such capital leases is 8.8%.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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General

For the three months ended September 30, 2000, net sales were \$22.7 million, an increase of \$2.2 million or 10.8% over net sales of \$20.5 million for the three months ended September 30, 1999. The increase in net sales during the three months ended September 30, 2000 was primarily attributable to increased sales of the Company's functional drinks and apple juice. The increase in net sales was also attributable, to a lesser extent, to the introduction of Healthy Start in glass bottles in the first quarter of 2000, and Hard e, an alcoholic malt beverage, fruit and grain bars and functional cereals in the third quarter of 2000. The increase in net sales was partially offset by decreased sales of Smoothies in cans and glass bottles, Healthy Start in P.E.T. plastic bottles and other product lines.

In the third quarter of 2000, the Company introduced a line of functional fruit and grain energy bars as well as a line of gourmet genetically modified organism-free (G.M.O. free) functional cereals. Additionally, the Company's subsidiary, Hard e Beverage Company, commenced limited sales of its malt based drink, called Hard e, which contains five percent alcohol. The Hard e product is not being marketed under the Hansen's(R) name.

During the three months ended September 30, 2000, the gross profit margins achieved by the Company increased to 48.4% from 47.2% during the second quarter of 2000. For the nine months ended September 30, 2000, the gross profit margin was 47.1%, which was consistent with the gross profit margin achieved by the Company for the nine months ended September 30, 1999.

The Company continues to incur expenditures in connection with development and introduction of new products and flavors.

During the nine months ended September 30, 2000, the Company repurchased an aggregate of 185,375 shares of its common stock at an average price of \$3.94 per share. The Company did not repurchase any shares of common stock during the three months ended September 30, 2000.



Results of Operations For The Three-Months Ended September 30, 2000 Compared to the Three-Months Ended September 30, 1999

**Net Sales.** For the three months ended September 30, 2000, net sales were \$22.7 million, an increase of \$2.2 million or 10.8% over net sales of \$20.5 million for the three months ended September 30, 1999. The increase in net sales during the three months ended September 30, 2000 was primarily attributable to increased sales of the Company's functional drinks in 8.2 oz. cans and apple juice. The increase in net sales was also attributable, to a lesser extent, to the introduction of Healthy Start in glass bottles in the first quarter of 2000, and Hard e, an alcoholic malt beverage, fruit and grain bars and functional cereals in the third quarter of 2000. The increase in net sales was partially offset by decreased sales of Smoothies in cans and glass bottles, Healthy Start in P.E.T. plastic bottles and other product lines.

**Gross Profit.** Gross profit was \$11.0 million for the three-months ended September 30, 2000, an increase of \$1.5 million or 16.4% over the \$9.4 million gross profit for the three-months ended September 30, 1999. Gross profit as a percentage of net sales increased to 48.4% for the three-months ended September 30, 2000 from 46.0% for the three-months ended September 30, 1999. The increase in gross profit and gross profit as a percentage of net sales was primarily attributable to higher margins achieved as a result of a change in the Company's product mix.

**Total Operating Expenses.** Total operating expenses were \$8.7 million for the three-months ended September 30, 2000, an increase of \$1.5 million or 20.3% over total operating expenses of \$7.2 million for the three-months ended September 30, 1999. Total operating expenses as a percentage of net sales increased to 38.1% for the three-months ended September 30, 2000 from 35.1% for the three-months ended September 30, 1999. The increase in total operating expenses and total operating expenses as a percentage of net sales was primarily attributable to increased selling, general and administrative expenses.

Selling, general and administrative expenses were \$8.6 million for the three-months ended September 30, 2000, an increase of \$1.5 million or 20.4% over selling, general and administrative expenses of \$7.1 million for the three-months ended September 30, 1999. Selling, general and administrative expenses as a percentage of net sales increased to 37.8% for the three-months ended September 30, 2000 from 34.8% for the three-months ended September 30, 1999. The increase in selling expenses and selling expenses as a percentage of net sales was primarily attributable to increases in distribution (freight and warehouse) costs and promotional allowances and expenditures as well as slotting fees and expenditures for merchandise displays which was partially offset by a decrease in expenditures for in-store demonstrations. The increase in general and administrative expenses and general and administrative expenses as a percentage of net sales was primarily attributable to increased payroll, in part due to new hires in anticipation of new and current product launches.

Amortization of trademark license and trademarks was \$83,000 for the three-months ended September 30, 2000, as compared to amortization of trademark license and trademarks of \$77,000 for the three-months ended September 30, 1999.

Operating Income. Operating income was \$2.3 million for the three-months ended September 30, 2000, an increase of \$87,000 or 3.9% over operating income of \$2.2 million for the three-months ended September 30, 1999. Operating income as a percentage of net sales decreased to 10.2% for the three-months ended September 30, 2000 from 10.9% in the comparable period in 1999. The increase in operating income was attributable to the \$1.5 million increase in gross profit which was substantially offset by the increase of \$1.5 million in operating expenses. The decrease in operating income as a percentage of net sales was primarily attributable to the increase in selling, general and administrative expenses as a percentage of net sales.

Net Nonoperating Expense. Net nonoperating expense was \$74,000 for the three-months ended September 30, 2000, an increase of \$80,000 from net nonoperating income of \$6,000 for the three-months ended September 30, 1999. Net nonoperating expense consists of interest and financing expense and interest income. Interest and financing expense was \$77,000 for the three-months ended September 30, 2000 as compared to \$35,000 for the comparable period in 1999. The increase in interest and financing expense was primarily attributable to interest incurred on increased borrowings under the Company's line of credit for working capital and borrowings in connection with the acquisition of BSNBC and interest incurred in connection with the capital leases entered into. Interest income was \$3,000 for the three-months ended September 30, 2000, as compared to interest income of \$41,000 during the comparable period in 1999. The decrease in interest income is attributable to a decrease in cash available for investing in interest bearing securities.

Provision for Income Taxes. Provision for income taxes was \$880,000 for the three-months ended September 30, 2000, a decrease of \$21,000 over the provision for income taxes of \$902,000 for the comparable period in 1999. The effective tax rate for the three-months ended September 30, 2000 was 39.2% as compared to 40.3% for the comparable period in 1999. The decrease in the effective tax rate is attributable to a decrease in the provision for income taxes due to a refund of certain taxes paid in the prior year.

Net Income. Net income was \$1,365,000 for the three-months ended September 30, 2000, compared to net income of \$1,337,000 for the three-months ended September 30, 1999, an increase of \$28,000 or 2.1%. The increase in net income consists of an increase in operating income of \$87,000 and decrease in provision for income taxes of \$21,000 which was partially offset by an increase in net interest and financing expense of \$80,000.

Results of Operations For The Nine-months Ended September 30, 2000 Compared to  
The Nine-months Ended September 30, 1999

**Net Sales.** For the nine-months ended September 30, 2000, net sales were approximately \$61.3 million, an increase of \$6.5 million or 11.8% over the \$54.9 million net sales for the nine-months ended September 30, 1999. The increase in net sales was primarily attributable to increased sales of the Company's functional drinks in 8.2 oz. cans, the introduction of the Company's new line of children's multi-vitamin juice drinks in aseptic packaging which was introduced in the third quarter of 1999, and increased sales of apple juice. The increase in net sales was also attributable, to a lesser extent, to increased sales of Natural Sodas and the introduction of Super Smoothies in cans in the third quarter of 1999, the introduction of Healthy Start in glass bottles in the first quarter of 2000 and the introduction of Hard e, an alcoholic malt beverage, fruit and grain bars and functional cereals in the third quarter of 2000. The increase in net sales was partially offset by decreased sales of Healthy Start in P.E.T. bottles, Smoothies in cans, P.E.T. and glass bottles, and Signature Sodas.

**Gross Profit.** Gross profit was \$28.9 million for the nine-months ended September 30, 2000, an increase of \$3.1 million or 11.8% over the \$25.8 million gross profit for the nine-months ended September 30, 1999. Gross profit as a percentage of net sales remained consistent at 47.1% of net sales for the nine-months ended September 30, 2000 and 1999 respectively. The increase in gross profit was primarily attributable to increased net sales.

**Total Operating Expenses.** Total operating expenses were \$22.6 million for the nine-months ended September 30, 2000, an increase of \$2.9 million or 15.0% over total operating expenses of \$19.6 million for the nine-months ended September 30, 1999. Total operating expenses as a percentage of net sales increased to 36.8% for the nine-months ended September 30, 2000 from 35.8% for the nine-months ended September 30, 1999. The increase in total operating expenses and total operating expenses as a percentage of net sales was primarily attributable to increased selling, general and administrative expenses.

Selling, general and administrative expenses were \$22.3 million for the nine-months ended September 30, 2000, an increase of \$2.9 million or 15.2% over selling, general and administrative expenses of \$19.4 million for the nine-months ended September 30, 1999. Selling, general and administrative expenses as a percentage of net sales increased to 36.4% for the nine-months ended September 30, 2000 from 35.3% for the nine-months ended September 30, 1999. The increase in selling expenses and selling expenses as a percentage of net sales was primarily attributable to increases in distribution (freight and warehouse) costs, promotional allowances and expenditures, slotting fees and expenditures for merchandise displays which was partially offset by a decrease in expenditures for in-store demonstrations. The increase in general and administrative expenses and general and administrative expenses as a percentage of net sales was primarily attributable to increased payroll, in part due to new hires in anticipation of new and current product launches.

Amortization of trademark license and trademarks was \$248,000 for the nine-months ended September 30, 2000, an increase of \$23,000 or 10.2% over amortization of trademark license and trademarks of \$225,000 for the nine-months ended September 30, 1999.

Other expenses of \$30,000 for the nine-months ended September 30, 1999 related to a consulting agreement with a director of the Company that expired during 1999.

Operating Income. Operating income was \$6,303,000 for the nine-months ended September 30, 2000, an increase of \$114,000 or 1.8% over operating income of \$6,190,000 for the nine-months ended September 30, 1999. Operating income as a percentage of net sales decreased to 10.3% for the nine-months ended September 30, 2000 from 11.3% in the comparable period in 1999. The increase in operating income was primarily attributable to the increase in gross profit of \$3.1 million which was substantially offset by the increase in operating expenses of \$2.9 million. The decrease in operating income as a percentage of net sales was primarily attributable to the increase in selling, general and administrative expenses as a percentage of net sales for the nine-months ended September 30, 2000.

Net Nonoperating Expense. Net nonoperating expense was \$158,000 for the nine-months ended September 30, 2000, an increase of \$111,000 from net nonoperating expense of \$47,000 for the nine-months ended September 30, 1999. Net non-operating expense consists of interest and financing expense and interest income. Interest and financing expense was \$169,000 for the nine-months ended September 30, 2000 as compared to \$138,000 for the comparable period in 1999. The increase in interest and financing expense was primarily attributable to interest incurred on increased borrowings under the Company's line of credit for working capital and amounts borrowed in connection with the acquisition of BSNBC and interest incurred in connection with the capital leases entered into. Interest income was \$11,000 for the nine-months ended September 30, 2000, as compared to interest income of \$91,000 during the comparable period in 1999. The decrease in interest income is attributable to a decrease in cash available for investing in interest bearing securities.

Provision for Income Taxes. Provision for income taxes was \$2,441,000 for the nine months ended September 30, 2000, a decrease of \$16,000 over the provision for income taxes of \$2,457,000 for the comparable period in 1999. The effective tax rate for the nine-months ended September 30, 2000 was 39.7% as compared to 40.0% for the comparable period in 1999. The decrease in the effective tax rate is attributable to a decrease in the provision for income taxes due to a refund of certain taxes paid in the prior year.

Net Income. Net income was \$3,705,000 for the nine-months ended September 30, 2000 compared to net income of \$3,686,000 for the nine-months ended September 30, 1999. The \$19,000 increase in net income consists of an increase in operating income of \$114,000 and decrease in provision for income taxes of \$16,000 which was offset by an increase of \$111,000 in non operating expenses.

## Liquidity and Capital Resources

As of September 30, 2000, the Company had working capital of \$12,708,000 compared to working capital of \$8,997,000 as of December 31, 1999. The increase in working capital was primarily attributable to net income earned after adjustments for certain noncash expenses, primarily amortization of trademark license and trademarks and depreciation and other amortization. The increase in working capital was partially offset by repurchases by the Company of the Company's common stock, acquisitions of property and equipment and increases in deposits and other assets.

Net cash used in operating activities was \$819,000 for the nine-months ended September 30, 2000 as compared to net cash provided by operating activities of \$1,966,000 for the comparable period in 1999. For 2000, net cash used in operating activities was primarily attributable to increases in operating assets and decreases in operating liabilities including increases in accounts receivable and inventories and increased payments on account of accounts payable and accrued compensation. The increase in cash used in operating activities was partially offset by an increase in accrued liabilities.

Net cash used in investing activities was \$7,893,000 for the nine-months ended September 30, 2000 as compared to net cash used in investing activities of \$1,501,000 for the comparable period in 1999. The increase in net cash used in investing activities was primarily attributable to the acquisition of BSNBC as well as purchases of property and equipment.

Net cash provided by financing activities was \$6,828,000 for the nine-months ended September 30, 2000 as compared to net cash used in financing activities of \$1,446,000 for the comparable period in 1999. The increase in net cash provided by financing activities was primarily attributable to borrowings on the Company's line of credit to finance the acquisition of BSNBC. The increase in net cash provided by financing activities was partially offset by repurchases by the Company of the Company's common stock and principal payments made in reduction of HBC's term loan.

In 1997, HBC obtained a credit facility from Comerica-Bank California ("Comerica"), consisting of a revolving line of credit of up to \$3 million in aggregate at any time outstanding and a term loan of \$4 million. That facility was subsequently modified from time to time. In the third quarter ended September 30, 2000, the Company entered into a modification agreement with Comerica to amend certain agreements under the above facility in order to finance the acquisition of BSNBC (Note 2), payoff the term loan, and provide additional working capital ("Modification Agreement"). Pursuant to the Modification Agreement, the revolving line of credit was increased to \$12.0 million, reducing to \$6.0 million by September 2004. The revolving line of credit remains of full force and effect through September 2005. Further, the rate of interest payable by the Company on advances under the line of credit are based on the bank's base (prime) rate, plus an additional amount of up to .5% or the bank's LIBOR rate, plus an additional amount of up to 2.5%, depending upon certain financial ratios of the Company from time to time.

The initial use of proceeds under the Modification Agreement was to pay \$6.5 million to the seller in connection with the acquisition of BSNBC, to payoff the remaining \$807,000 balance due under the term loan and to finance working capital. The Company's borrowings on the line of credit at September 30, 2000 were \$8,286,000.

The Modification Agreement imposes quarterly and annual financial covenants requiring the Company to maintain certain financial ratios and achieve certain levels of annual income. The Modification Agreement also contains certain non-financial covenants. At September 30, 2000, the Company was in compliance with all covenants.

In the third quarter ended September 30, 2000, the Company entered into capital leases for the acquisition of certain fixed assets having a cost value of \$544,000, payable over a five-year period. The effective interest rate payable under such capital leases is 8.8%.

Increases in accounts receivable, the acquisition of increased inventory, property and equipment, increases in deposits and other assets, repayment of the Company's long-term debt, repurchases of the Company's common stock, as well as HBC's acquisition and development plans are, and for the foreseeable future are, expected to remain HBC's principle recurring use of cash and working capital funds. Management, from time to time, considers the acquisition of capital equipment, particularly coolers, merchandise displays, vans and promotional vehicles, trademarks, and businesses compatible with the image of the Hansen's(R) brand as well as the development and introduction of new product lines. The Company may require additional capital resources for, or in connection with, such activities depending upon the cash requirements relating thereto. Any such activities will also be subject to the terms and restrictions of HBC's credit facilities.

Management believes that cash generated from operations and the Company's cash resources and amounts available under HBC's line of credit, will be sufficient to meet its working capital requirements in the foreseeable future, including purchase commitments for raw materials, debt servicing, expansion and development needs as well as any purchases of capital assets or equipment and repurchases of the Company's common stock.

#### Forward Looking Statements

The Private Security Litigation Reform Act of 1995 (the "Act") provides a safe harbor for forward looking statements made by or on behalf of the Company. The Company and its representatives may from time to time make written or oral forward looking statements, including statements contained in this report and other filings with the Securities and Exchange Commission and in reports to shareholders and announcements. Certain statements made in this report, including certain statements made in management's discussion and analysis, may constitute forward looking statements (within the meaning of Section 27.A of the Securities Act 1933 as amended and Section 21.E of the Securities Exchange Act of 1934, as amended) regarding the expectations of management with respect to revenues, profitability, adequacy of funds from operations and the Company's existing credit facility, among other things. All statements which address operating performance, events or developments that management expects or anticipates will or may occur in the future including statements related to new products, volume growth, revenues, profitability,

adequacy of funds from operations, and/or the Company's existing credit facility, earnings per share growth, statements expressing general optimism about future operating results and non-historical Year 2000 information, are forward looking statements within the meaning of the Act.

Management cautions that these statements are qualified by their terms and/or important factors, many of which are outside the control of the Company that could cause actual results and events to differ materially from the statements made including, but not limited to, the following:

- o Company's ability to generate sufficient cash flows to support capital expansion plans and general operating activities;
- o Changes in consumer preferences;
- o Changes in demand that are weather related, particular in areas outside of California;
- o Competitive products and pricing pressures and the Company's ability to gain or maintain share of sales in the marketplace as a result of actions by competitors;
- o The introduction of new products;
- o Laws and regulations, and/or any changes therein, including changes in accounting standards, taxation requirements (including tax rate changes, new tax laws and revised tax law interpretations) and environmental laws as well as the Federal Food Drug and Cosmetic Act, the Dietary Supplement Health and Education Act, and regulations made thereunder or in connection therewith, especially those that may affect the way in which the Company's products are marketed as well as laws and regulations or rules made or enforced by the Food and Drug Administration;
- o Changes in the cost and availability of raw materials and the ability to maintain favorable supply arrangements and relationships and procure timely and/or adequate production of all or any of the Company's products;
- o The Company's ability to achieve earnings forecasts, which may be based on projected volumes and sales of many product types and/or new products, certain of which are more profitable than others. There can be no assurance that the Company will achieve projected levels or mixes of product sales;
- o The Company's ability to penetrate new markets;
- o The marketing efforts of distributors of the Company's products, most of which distribute products that are competitive with the products of the Company;
- o Unilateral decisions by distributors, grocery chains, specialty chain stores, club stores and other customers to discontinue carrying all or any of the Company's products that they are carrying at any time;
- o The terms and/or availability of the Company's credit facilities and the actions of it's creditors;
- o The effectiveness of the Company's advertising, marketing and promotional programs;
- o Adverse weather conditions, which could reduce demand for the Company's products;
- o The Company's ability to make suitable arrangements for the co-packing of its functional drinks in 8.2-ounce slim cans and Smoothies in 11.5-ounce cans.

The foregoing list of important factors is not exhaustive.

## Inflation

The Company does not believe that inflation has a significant impact on the Company's results of operations for the periods presented.



PART II - OTHER INFORMATION

- Items 1 - 5. Not Applicable
- Item 6. Exhibits and Reports on Form 8-K
- (a) Exhibits - See Exhibit Index
  - (b) Reports on Form 8-K

The Company filed a Current Report on Form 8-k dated September 20, 2000, with regards to the Company's acquisition of certain assets of Blue Sky Natural Beverage Co., a New Mexico corporation.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HANSEN NATURAL CORPORATION  
Registrant

Date: November 9, 2000

/s/ Rodney C. Sacks  
Chairman of the Board  
and Chief Executive Officer

Date: November 9, 2000

/s/ Hilton H. Schlosberg  
Vice Chairman of the Board,  
President, Chief Operating Officer,  
Chief Financial Officer and Secretary

EXHIBIT INDEX

Exhibit 27

Financial Data Schedule

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED BALANCE SHEETS AND CONSOLIDATED STATEMENTS OF OPERATIONS FOUND ON PAGES 3 AND 4 OF THE COMPANY'S FORM 10-Q FOR THE QUARTER, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

	3-MOS	
	DEC-31-2000	
	JUL-01-2000	
	SEP-30-2000	
		125,144
		0
	10,589,491	
	3,228,182	
	10,777,659	
	20,033,275	
		2,338,176
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	39,212,051	
	7,325,714	
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	0	
		0
		50,677
	21,806,718	
39,212,051		
		22,701,624
	22,704,541	
		11,723,298
	8,658,793	
	0	
	0	
	76,873	
	2,245,577	
		880,389
1,365,188		
		0
	0	
		0
	1,365,188	
		.14
		.13